

Risk Topography



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Objective



- Tools and data needed for assessing systemic risk
- Supervisory efforts currently underway
 - Fed stress tests (SCAP)
 - Proposed Office of Financial Research (OFR)
 - ✦ What data should be collected?

Defining Systemic Risk



- Systemic risk builds-up in a period of low volatility
- Materializes when negative shock hits susceptible financial sector balance sheets
- Spillovers
 - Direct contractual: domino effect (interconnectedness)
 - Indirect: price effect, credit crunch, liquidity hoarding, haircut/margin increases
 - System wide dislocations due to collection partial equilibrium responses
 - Unknown risk pockets/concentrations, crowded trades
 - Endogenous multiplier effects
 - ✦ Externalities, multiple equilibria, disequilibrium, ...

Defining Systemic Risk



- Systemic risk describes a possible adverse general equilibrium response of the financial system to a shock
- What data do we need to diagnose when the financial system is susceptible to adverse feedback loops?

Outline



1. **Two challenges for systemic risk measurement**
 - Existing data offers poor proxies for risk and liquidity.
 - Systemic risk is about a general-equilibrium feedback. Need a model-based interpretation of data.
 - Motivating examples.
2. **Risk topography**
3. **Uses of data to manage systemic risk**
 - Regulatory use
 - Private sector use in risk management
4. **Comparisons**

Example 1: Liquidity Risk



- Firm with \$20 of equity and \$80 of debt
- Some of the debt is overnight repo financing at one percent and the other half is 5-year debt at 4.5 percent.
- The firm buys one Agency mortgage-backed security for \$50 (which is financed via repo at a 0% haircut)
- Loans \$50 to a firm for one year at an interest rate of 5 percent.

- *Liquidity risk: What if the firm cannot renew financing?*
- *Leverage is a crude measure...*

Example 2: More Liquidity Risk



- Firm with \$20 of equity and \$80 of debt
- Some of the debt is overnight repo financing at one percent and the other half is 5-year debt at 4.5 percent.
- The firm buys one Private-label mortgage-backed security for \$50 (which is financed via repo at a 0% haircut)
- Loans \$50 to a firm for one year at an interest rate of 5 percent.

- *The asset-side is less liquid*
- *More liquidity mismatch in this example*

Example 3: Derivatives



- Firm with \$20 of equity and \$80 of debt
- The firm buys \$100 of U.S. Treasuries
- Writes protection on a diversified portfolio of 100 investment-grade U.S. corporates, each with a notional amount of \$10; so there is a total notional of \$1,000. The weighted-average premium received on the CDS is 5 percent.
- *Risk measurement problem: Derivatives...*
- *Liquidity measurement problem: Dynamic collateral calls are a liquidity drain.*

Example 4: Rehypothecation



- Dealer starts with \$10 of equity, invested in \$10 of Treasuries
 - Initially no leverage
- Dealer lends \$90 to a hedge fund against \$90 of ABS collateral in an overnight repo
- Dealer posts \$90 of ABS collateral to money market fund, to borrow \$90 in an overnight repo

- *Leverage = 9X*
- *But, little asset risk; little liquidity risk*
- *What if hedge fund loan was 10 days? Liquidity falls...*

Example 5: Crowded Trade



- Two identical banks: \$20 equity, \$80 debt
- Half the debt is overnight repo.
- Each bank owns \$50 of private-MBS, \$50 of Treasuries
- Risk management: Bank can withstand losses if MBS prices fall by 5%, but if they fall by more, the bank will sell MBS/hedge exposure in ABX.
- *Issue: Risk management in general equilibrium*

Two-step approach – the idea



Split into two subtasks

1. **Partial** equilibrium **response** to
(orthogonal) stress factors

a. In **value** (equity value, enterprise value)

b. In **liquidity index**

*Financial
Industry,
Risk Managers*

✦ **COLLECT LONG-RUN PANEL DATA SET!**

✦ ... reaction function

2. General equilibrium effects

✦ Amplification, multiple equilibria

*Regulators,
Academics,
Financial
industry*

Example



- Date 0: measurement date
- Date 1: Possible crisis. State $\omega \in \Omega$
- Firm i
 - **(A)ssets**: Securities/loans, derivatives, repo loans, cash
 - **(L)iabilities**: short-term debt, long-term debt, equity
- Measure **value** and **liquidity** of each firm in each possible state
 - Why? Most theoretical analyses of feedback mechanisms map value (e.g., capital) and/or liquidity into decisions.

Two-Factor Example



- Focus on “risk factors” and “liquidity factors”
 - N possible date 1 real estate prices (risk factor)
 - M possible date 1 repo haircuts (liquidity factor)
 - States $s = M \times N$ matrix
- Elicit information on value and liquidity for orthogonal movements in each factor
- *Ideally, this measurement is as close to current risk management practice as possible*
- Plus select cross-factors

Value



- Value = $A(s)$
- Equity value = $A(s) - L(s)$
- Suppose real estate prices decline by 5%, 10%, 15%,...; suppose margins double, triple, ...
- Non-linear effects in choice of scenarios

Liquidity Mismatch Index (LMI)



A

L

Market liquidity

- Can only sell assets at **fire-sale prices**

Ease with which one can raise money by **selling** the asset

Funding liquidity

- Can't **roll over** short term debt
- **Margin**-funding is recalled

Ease with which one can raise money by **borrowing** using the asset as collateral

Liquidity Mismatch Index = liquidity of assets minus
liquidity promised through liabilities

Liquidity Mismatch Index (LMI)

A



L

- Asset “liquidity weight”: λ
 - Treasuries/cash: $\lambda = 1$
 - Overnight repo: $\lambda = 1$ (or close to one)
 - Agency MBS: $\lambda = 0.95$
 - Private-label MBS: $\lambda = 0.90$

- Liability “liquidity weight”: λ
 - Overnight debt: $\lambda = 1$
 - Long-term Debt: $\lambda = 0.5$
 - Equity: $\lambda = 0.20$

***LMI* = liquidity of assets minus liquidity promised through liabilities**

Basel 3: Net Stable Funding Ratio, Liquidity Coverage Ratios implicitly assign some λ weights

Modeling Response Function



- We want to know how a firm will respond to a shock that changes value and liquidity
 - Shed risk
 - Hoard liquidity
 - Raise financing
- Feedbacks when placed in general equilibrium

Data collected from firms



- Two pieces of information
 1. Capital and liquidity in each future stress scenario
 2. Measure of date 0 portfolio choice:
 - ✦ $\Delta(\text{value, liquidity})$ with respect to each factor
 - ✦ How much risk exposure is the firm taking?
 - ✦ How much liquidity exposure is the firm taking?

Calibrating Response Function



- Data presents a history of “date 0”s in varying conditions
 - Each date is a portfolio choice, Δ , as a function of current firm value/liquidity and current state of economy
 - Panel data
- *Key feature of our approach: entire history is useful.*

General equilibrium modeling



- In each state we know **direct** responses to 5%, 10%, 15%,... drop in factor in terms
 - Value, Liquidity index
- Predict response function
 - Try to “fire” sell assets, hoard liquidity, credit crunch
- Derive likely **indirect** equilibrium response to
 - this stress factor
 - other factors

Externalities, multiple equilibria, amplification, mutually inconsistent plans,...
- *Competition among systemic risk models*

Choice of stress scenarios



- Issue 1: Need core data to form panel data set on which to calibrate response functions
 - Orthogonal stress scenarios on baseline set of factors
 - Repeated observations
- Issue 2: Much of the interest at any time t is on special cases
 - Correlated scenarios (cross-scenarios)
 - Tailored scenarios (e.g., Greek default)
- Need both ...

Choice of stress scenarios



- **Orthogonal scenarios**
 - Market risk scenarios: Interest rate, credit spread, exchange rate, stock price, VIX, commodity prices, commercial and residential real estate
 - Liquidity risk scenarios: Haircut/margin spikes, can't issue debt/sell assets,...
 - Counterpart risk ...
- **Cross-scenarios**
 - Participants report on combination of factors that lead to worst outcome. Worst vector in ellipse.
 - Informs stress scenario in next round

Risk and Liquidity Pockets



- **Risk measures aggregate across firms and sectors**
 - What is sensitivity of a sector to a 10% fall in real estate prices?
 - Aggregate risk equals physical supply of risk
- **Liquidity measures aggregate**
 - Banking sector is net short liquidity
 - But, to whom, how much, etc.
 - Aggregated firm-level liquidity equals a “liquidity aggregate”
- **Note: Measures designed to allow for some cross-checking, like Flow of Funds.**

Data revelation – “financial stability report”



Transparency with delay

- **Institutions react**
 - Good..., but becomes more risk-taking
- **Data react** (form of Lucas critique)
 - Cross-checks are essential
- **Idea:**
 - Competition for best model among researchers in regulatory institutions, academia and financial industry
 - Improve models over time
e.g. call reports helped to understand commercial banks

Externality Regulation



- Externality regulation
- Described systemic risk-states are once subject to underinsurance
 - E.g. Caballero-Krishnamurthy
- How much is optimal insurance?
- How can we implement optimum?

Other issues



- Horizontal cross-check across institutions
 - Compare valuation models
- Complexity/simplicity
 - Standardization – more correlation
 - Hiding risks
- Snapshots versus average (quarter/year end spikes)
- Close cooperation with Fed

Different approaches to data collection



1. “Catch-all approach”

- X terabytes in each second – insurmountable task(?)
 - ✦ IT firms (like Google/IBM) apply search/network algorithm
- Complexity
- Ownership of asset and hence investor reaction matters
 - ✦ deep pocket vs. leveraged investor

2. Our 2-Step approach – Risk Topography

- Motivation:
 - ✦ Make use of 1000s of highly trained risk managers in financial industry
 - ✦ Risk managers are not trained to assess GE effects
 - ✦ Systemic risk is about GE effects

Data collection – existing data sets



- Existing data sets
 - Flow of funds – Copeland (1947, 1952)
 - ✦ Characterizes money flows within economy
 - Call reports – National Bank Act (1863), FDIC
 - SEC filings
- Problems
 - Not focused on systemic interactions (direct, price effects)
 - Old days: risky position was association w/ initial cash flow
Nowadays: risky position is divorced from initial cash flow
 - Leverage is an outdated concept – risk sensitivities

Difference to repeated SCAP



- **Risk topography**

- “Core stress factors” that don’t change over time
- Effect from tailored scenario
- **Aim:** Describe GE feedback effects important in systemic risk
 - ✦ Create **panel data** to estimate GE effects
- All financial institutions (including hedge funds, insurance companies, ...)

- **Repeated SCAP**

- Single interlinked stress scenario
- Stress scenarios change over time
- **Aim:** Partial equilibrium stress analysis at each **point in time**
- Focus on main financial institutions

Summary



- Risk taking and initial cash flows are divorced
 - Flow of funds, Call Reports, outdated
- 2 step approach
 - Partial equilibrium response to risk factors (sensitivities – delta + nonlinear effects)
 - Build up panel data set to estimate response functions
 - General equilibrium modeling (competing models)